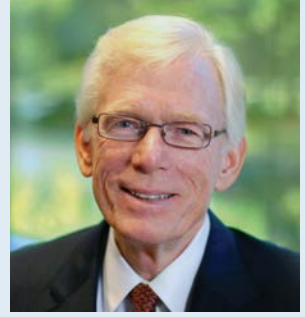


MESSAGE FROM THE CHIEF EXECUTIVE OFFICER

“When I look back at the accomplishments of this organization, I see a legacy of groundbreaking leadership in human development.”



Results matter. In our 2013 annual report, we look at some of the many ways FHI 360 is expanding opportunities and improving the quality of life in communities across the world.

In Zambia, more than 100,000 school children gained access to safe drinking water and 80,000 children used improved sanitation facilities. In Vietnam, exclusive breastfeeding rates in program areas climbed from 19 percent to 63 percent, substantially improving infant health. In the United States, about 2,300 teachers in North Dakota were trained to support students in their transition from high school to college to the workforce.

In some cases, numbers reflect scale. But, importantly, results are about people — the farmer in Uganda who is better prepared to cope with drought, the young job seeker in Iraq who is linked to employers and opportunity, the parents who now have the means to determine the size of their families and potentially influence the quality of their children's lives. It is through examples like these that we see the lasting impact of our work.

This is my last annual report as Chief Executive Officer of FHI 360. When I look back at the accomplishments of this organization since I joined in 1983, I see a legacy of groundbreaking leadership in human development. Our decades of work in reproductive health enabled us to revolutionize family planning policies while increasing the availability of contraceptives. To reduce the devastating toll of HIV and AIDS, we delivered antiretroviral treatment and support services in low-resource settings where few believed it was possible. Our experts helped the Salvadoran Ministry of Education transform

the country's education system, bringing it to the very doorstep of universal primary education — Millennium Development Goal #2. The list goes on.

The FHI 360 journey has been one of collaboration and is only made possible by our funders and partners, who share our desire for transformative change.

As we look to the future, our experts across a broad range of disciplines are examining issues through multiple lenses and working together in integrated, multidisciplinary ways to achieve the best development outcomes. Always striving to be more efficient, and more effective, we will remain focused on building the capacity of national governments and civil society partners to address successfully today's concerns and tomorrow's challenges.

I loved this job for its potential to improve the lives of women, men and their children and to help communities become healthier, more prosperous and more just. As I start a new phase in my life, I am confident that Patrick Fine's leadership will contribute to the advancement of FHI 360's mission through meaningful results that ultimately improve the lives of individuals and their nations for a better, stronger world.

With warm regards,

A handwritten signature in black ink, reading "Albert J. Siemens". The signature is fluid and cursive, with the first name "Albert" being the most prominent.

ALBERT J. SIEMENS, PHD
FHI 360 CHIEF EXECUTIVE OFFICER